



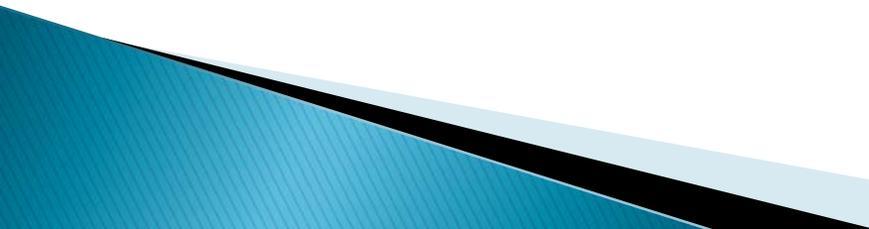
# NCR Homeland Security Strategic Plan

2013 Update Process

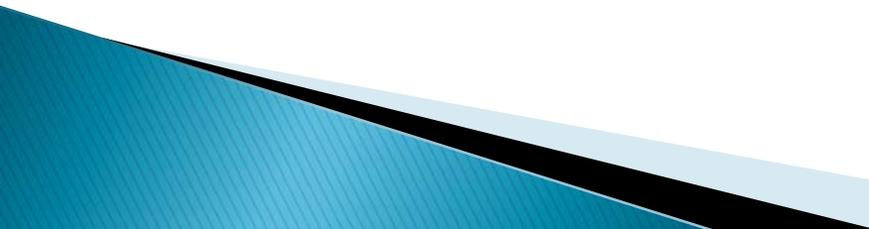
# Overview of 2010 NCR Strategic Plan

- ▶ Formally owned by Emergency Preparedness Council on behalf of SMEs
  - ▶ DHS requirement to update
  - ▶ All-hazards Homeland Security Plan
  - ▶ 24 pages, 42 pages of appendices
  - ▶ 4 goals, 16 objectives, 37 initiatives
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# Plan Update Assumptions

- ▶ Project team pulled from existing staff
  - ▶ Builds on Management Review and 2012 Edits
  - ▶ All-Hazards Homeland Security Plan
  - ▶ Priorities from September 2013– 2015
  - ▶ Update; comprehensive revision 2015
  - ▶ Deliver updated Plan to EPC at September 11<sup>th</sup> meeting
  - ▶ All funding sources
  - ▶ Requirement but not entitlement to UASI funds
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# Process for 2013 Plan Update

- ✓ Advance notice to all committees; July 8
  - ✓ Compile starting draft Plan, send out, request comments; July 10
  - ▶ Brief all committees in July
  - ▶ Receive recommended edits by July 24
  - ▶ Develop draft updated Plan
  - ▶ Review draft updated Plan with all committees
  - ▶ Present updated Plan to EPC September 11<sup>th</sup>
  - ▶ Develop Work Plan Appendices
  - ▶ Finalize updated Plan
  - ▶ Deliver complete Plan to EPC at November meeting
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# Any questions so far?

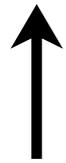
- ▶ What?
  - ▶ Why?
  - ▶ Who?
  - ▶ How?
  - ▶ When?
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- ▶ Specifics are next
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# Current Plan Structure = Goals, Objectives, Initiatives

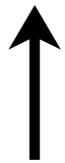
- ▶ Strength of current plan is that it is comprehensive in terms of ownership, disciplines, funding streams, and guides our decision-making.
- ▶ Weakness of current plan is that no one owns the implementation of it.
  - Initiatives need to be implemented through projects
- ▶ GAO Finding: No Metrics in current Plan

# Updated Plan Structure = Goals, Objectives, and Work Plans

**Goals** = top priorities until September 2015



**Objectives** = programs or groups of projects necessary to accomplish Goals



**Work Plans** = list of projects necessary to accomplish Objectives

# Work Plans

Work Plans will:

- ▶ capture data from current Initiatives
  - ▶ be “owned” by each committee
  - ▶ provide specific tasks to be accomplished to meet Objectives
  - ▶ include responsible parties and deadlines
  - ▶ provide the metrics for closing gaps in our HS Strategic Plan
  - ▶ allow for cross–discipline coordination
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# Goal 1: Ensure Interoperable Communications Capabilities

Ensure response partners have the ability to transmit and receive voice, data, and video communications.

- ▶ Objective 1.1: Ensure response partners can communicate by voice in all environments and on a day-to-day basis.
  - ▶ Objective 1.2: Ensure response partners can communicate and share necessary, appropriate data in all environments and on a day-to-day basis.
  - ▶ Objective 1.3: Ensure response partners can communicate and share necessary, appropriate video information in all environments and on a day-to-day basis.
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# Goal 2: Enhance Information Sharing and Situational Awareness

Ensure NCR partners share the information needed to make informed and timely decisions; take appropriate actions; and communicate accurate, timely information with the public.

- ▶ Objective 2.1 Ensure the public has all information necessary to make appropriate decisions and take protective actions.
  - ▶ Objective 2.2: Provide accurate and timely information to appropriate decision makers by establishing the most-effective system for gathering, analyzing, and delivering information.
  - ▶ Objective 2.3: Improve the NCR's ability to collect, analyze, share, and integrate intelligence and law enforcement information so that NCR partners receive appropriate information.
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# Goal 3: Enhance Critical Infrastructure Protection

Enhance the protection and resilience of critical infrastructure and key resources (CI/KR) in the NCR to reduce their vulnerability to disruption from all-hazards events.

Instructions from Advisory Panel for CIP to re-work Goal 3 to address difference between public and private CIKR.

- Stay tuned
- ▶ Objective 3.1: Understand and prioritize risks to CI/KR.
- ▶ Objective 3.2: Reduce vulnerabilities and enhance resiliency of CI/KR.
- ▶ Objective 3.3: Ensure continuity of critical services required during emergencies and disaster recovery.

# Goal 4: Ensure Development and Maintenance of Regional Core Capabilities

Develop and maintain the basic building blocks of preparedness and response by ensuring the NCR develops a baseline of capabilities including: Mass Casualty, Health Care System Surge, and Mass Prophylaxis; Mass Care and Evacuation; Citizen Participation, Alert, and Public Information; Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) Detection and Response; and Planning, Training, and Exercises.



# Goal 4 continued

- ▶ Objective 4.1: Increase the Region's capacity for medical surge preparedness and response to an all-hazards event to reduce deaths and injuries.
  - ▶ Objective 4.2: Improve the Region's capacity to evacuate and provide mass care for the public, including special needs individuals, when impacted by an all-hazards event.
  - ▶ Objective 4.3: Strengthen individual, community, and workplace preparedness for emergency events through public engagement and citizen participation designed to reach the general population and functional needs citizens in response to and recovery from all-hazards events.
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# Goal 4 continued

- ▶ Objective 4.4: Ensure the NCR has region-wide capacity to detect, respond, and recover in a timely manner from CBRNE events and other attacks requiring tactical response and technical rescue.
  - ▶ Objective 4.5: Improve capacity to develop and coordinate plans among all NCR partners and ensure the availability of region-wide training and exercise programs to strengthen preparedness, response, and recovery efforts from all-hazards events.
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# Next Steps

- ▶ Continue filling out spreadsheet
  - ▶ Submit Comments and Edits by July 24
  - ▶ Team compiles edits into draft Plan
  - ▶ Draft Plan shared with committees
  - ▶ Follow-up meetings with committees in August to validate revisions
  - ▶ Begin work on Work Plans
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